

Five-Year Budget Plan

2010-11 through 2015-16



UNIVERSITY OF
CALIFORNIA
HASTINGS

COLLEGE OF THE LAW

Five-Year Budget Plan

Consolidated Gain/Loss Stable State Funding Scenario

OPERATING						
GAIN/LOSS	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
State Supported Programs	584,658	759,477	(2,012,567)	(2,699,959)	(3,840,670)	(4,869,845)
Auxiliary Enterprises	928,576	982,576	1,095,886	1,219,525	1,342,084	1,483,786
<i>Sub-total Gain/Loss</i>	1,513,234	1,742,053	(916,681)	(1,480,434)	(2,498,586)	(3,386,059)
Nonstate - Unrestricted	(66,604)	(64,496)	(61,779)	(58,402)	(54,311)	(49,445)
<i>Total Gain/Loss</i>	1,446,630	1,677,557	(978,460)	(1,538,836)	(2,552,897)	(3,435,504)

Five-Year Budget Plan

State Supported Programs – Stable Funding Scenario

	Beginning Budget 2010-11	Projection 2011-12	Projection 2012-13	Projection 2013-14	Projection 2014-15	Projection 2015-16
REVENUES						
State Appropriations (General Fund & Lottery Fund)	8,518,000	8,518,000	8,518,000	8,518,000	8,518,000	8,518,000
Tuition and Related Fees	46,457,042	45,882,147	44,814,385	46,795,749	49,089,117	51,496,929
LLM - International	1,000,000	1,030,000	1,081,500	1,135,575	1,192,350	1,251,950
LLM - UCSF/HCL	-	-	220,500	694,575	729,304	765,769
MSL - UCSF/HCL	-	-	749,700	1,157,625	1,701,709	1,786,794
Summer Portal	122,400	128,520	134,946	141,693	148,778	156,217
Other Income	668,306	701,721	736,807	773,647	812,329	852,945
TOTAL REVENUES	\$56,765,748	\$56,260,388	\$56,255,838	\$59,216,864	\$62,191,587	\$64,828,604
EXPENDITURES						
Salaries and Benefits						
Career Faculty and Staff Salaries	21,956,445	22,832,393	23,606,841	25,242,353	26,901,007	28,651,965
Compensation & Benefit Adjustment Pool	138,973	456,648	944,274	1,009,694	1,076,040	1,146,079
Faculty Hiring Program	440,000	300,000	624,000	648,960	674,918	701,915
New Support Staffing	296,975	17,800	67,238	-	-	-
Non-Career Faculty and Staff Wages						
Faculty: Visitors, Adjuncts, Instructors	1,504,967	1,504,967	1,504,967	1,504,967	1,504,967	1,504,967
Staff: Hourly, Proctors, Overtime	311,072	311,072	311,072	311,072	311,072	311,072
Students, including Research Assistants	613,814	616,814	616,814	616,814	616,814	616,814
Benefits	4,652,588	4,955,914	5,302,445	5,693,558	6,105,728	6,540,069
Faculty Hiring Program	67,330	59,308	119,991	121,421	122,909	124,456
Employer Contributions - UCRP	932,542	1,416,410	2,019,388	2,690,101	3,438,236	3,659,995
Program Expenses	8,424,240	8,456,740	8,804,592	9,112,753	9,431,699	9,761,808
Core Cost Growth & Inflation (3.5% Annual)	-	295,986	308,161	318,946	330,109	341,663
Space Rental/Renovation	-	-	-	-	-	-
Financial Aid	12,762,653	12,101,533	11,957,237	12,790,292	13,662,866	14,481,754
Depreciation	2,175,326	2,175,326	2,081,385	1,855,892	1,855,892	1,855,892
Transfers (Capital, Reserve and Other) & Depreciation	1,904,165	-	-	-	-	-
TOTAL EXPENDITURES	\$56,181,090	\$55,500,911	\$58,268,405	\$61,916,823	\$66,032,257	\$69,698,449
Annual Change in Reserves: Add/(Use)	\$584,658	\$759,477	(\$2,012,567)	(\$2,699,959)	(\$3,840,670)	(\$4,869,845)
Ending Reserves/Fund Balance (As a Percentage of Operating Revenue)	\$7,323,266 13%	\$8,082,743 14%	\$6,070,176 11%	\$3,370,217 6%	(\$470,452) -1%	(\$5,340,297) -8%



Five-Year Budget Plan

Auxiliary Enterprises

		Preliminary Actual 2009-10	Authorized Budget 2010-11	Projection 2011-12	Projection 2012-13	Projection 2013-14	Projection 2014-15	Projection 2015-16
REVENUE								
Auxiliary Enterprises	4,225,756	5,911,405	6,302,087	6,553,740	6,815,442	7,087,594	7,370,614	7,664,935
Parking Garage		1,144,749	1,594,508	1,690,178	1,791,589	1,899,085	2,013,030	2,133,811
Retail Operations & Other		77,700	193,523	364,189	364,189	370,189	370,189	384,189
Other Income	120,950	61,500	77,500	81,375	85,444	89,716	94,202	98,912
Funded from Bond Proceeds	20,385	584,923	206,725	-	-	-	-	-
TOTAL REVENUE	\$ 4,367,091	\$ 7,780,277	\$ 8,374,343	\$ 8,689,482	\$ 9,056,664	\$ 9,446,584	\$ 9,848,034	\$ 10,281,847
EXPENDITURES								
Salaries and Benefits	735,154	915,533	1,105,773	1,138,946	1,173,115	1,208,308	1,244,557	1,281,894
Operating Expenses	2,221,414	4,494,096	4,192,068	4,401,671	4,621,755	4,852,843	5,095,485	5,350,259
Debt Service (Principal & Interest)	583,465	2,165,908	2,147,926	2,165,908	2,165,908	2,165,908	2,165,908	2,165,908
Transfers (Capital, Reserve and Other)	271,000	-	0	0	0	0	0	0
TOTAL EXPENDITURES	\$ 3,811,033	\$ 7,575,537	\$ 7,445,767	\$ 7,706,526	\$ 7,960,778	\$ 8,227,059	\$ 8,505,950	\$ 8,798,061
Excess Revenue over Expenditures	\$ 556,058	\$ 204,740	\$ 928,576	\$ 982,957	\$ 1,095,886	\$ 1,219,525	\$ 1,342,084	\$ 1,483,786

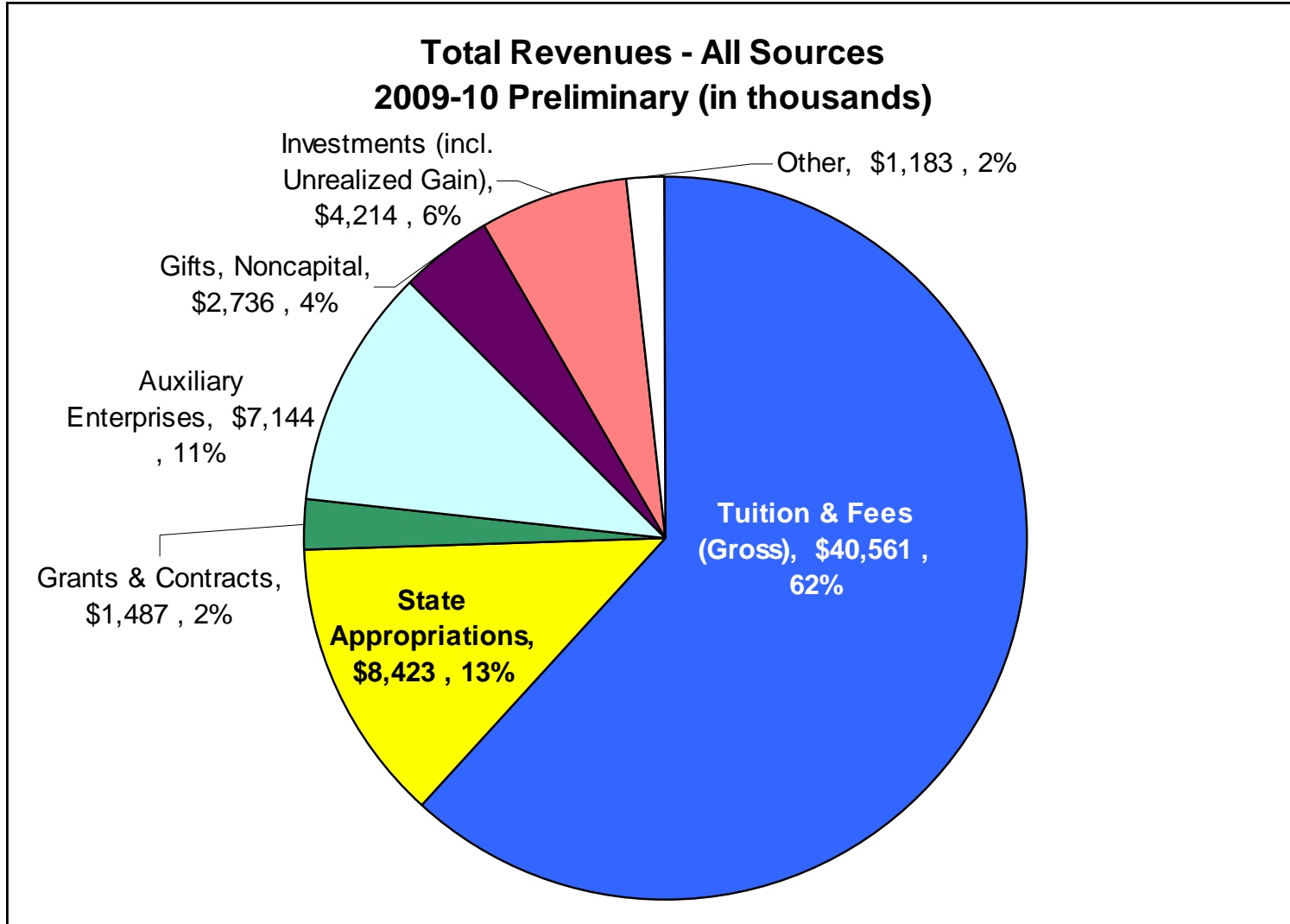


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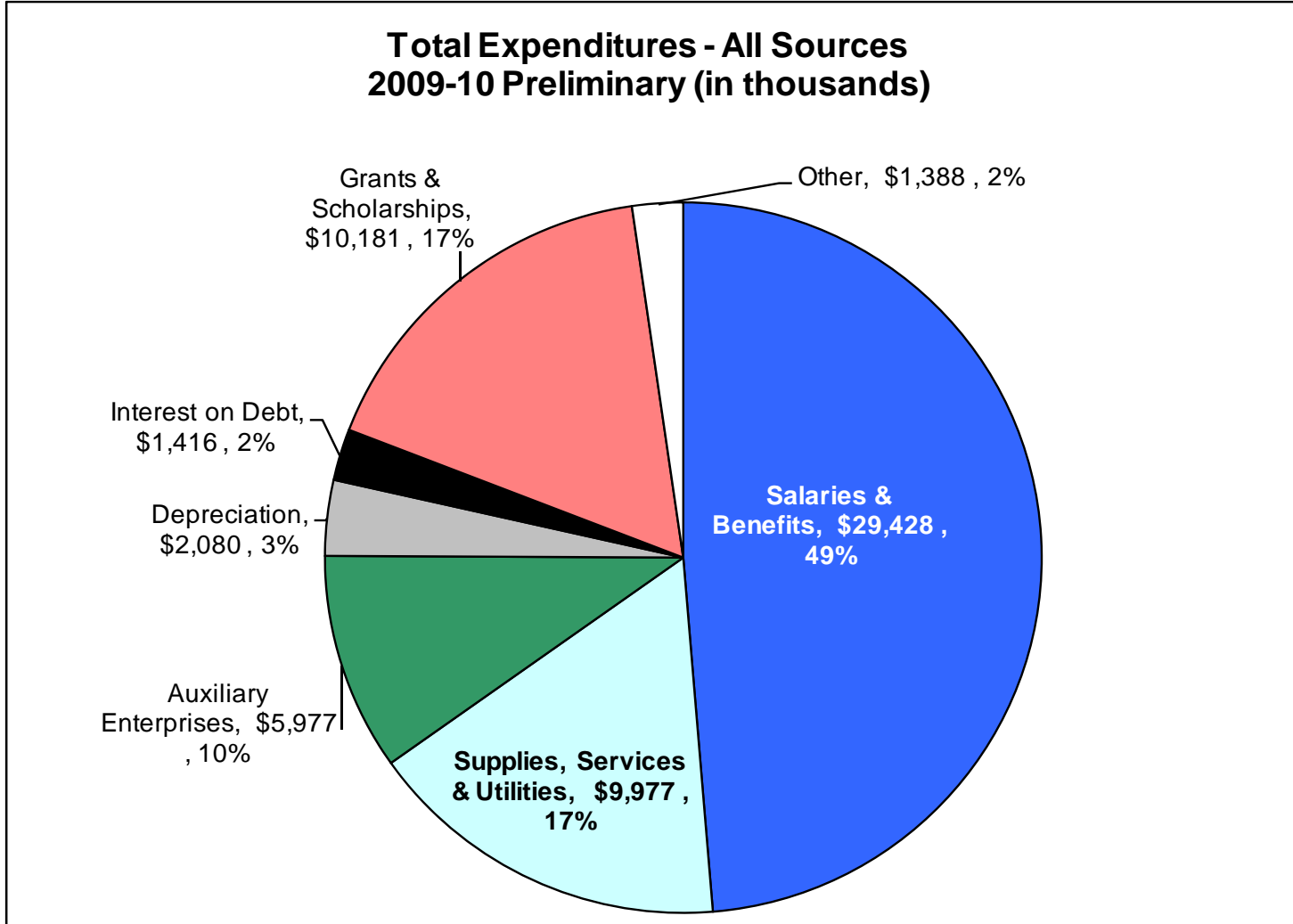
Nonstate Programs – Unrestricted & Restricted

	2008-09	Preliminary Actual 2009-10	Budget 2010-11	Projection 2011-12	Projection 2012-13	Projection 2013-14	Projection 2014-15	Projection 2015-16
UNRESTRICTED NONSTATE								
REVENUES								
Activity and Other Miscellaneous Fees	197,998	113,312	202,816	210,929	219,366	228,140	237,266	246,757
Other Income	768,702	1,016,700	1,199,319	1,223,305	1,247,771	1,272,727	1,298,181	1,324,145
Donations	<u>827,959</u>	<u>1,320,978</u>	<u>703,580</u>	<u>738,759</u>	<u>775,697</u>	<u>814,482</u>	<u>855,206</u>	<u>897,966</u>
TOTAL REVENUES	\$ 1,794,659	\$ 2,450,990	\$ 2,105,715	\$ 2,172,993	\$ 2,242,834	\$ 2,315,349	\$ 2,390,653	\$ 2,468,868
EXPENDITURES								
Salaries and Benefits	\$ 396,816	\$ 535,123	602,426	\$ 620,499	\$ 639,114	\$ 658,287	\$ 678,036	\$ 698,377
Program Expenses	966,698	1,189,992	1,502,309	1,547,378	1,593,800	1,641,614	1,690,862	1,741,588
Financial Aid	40,326	34,370	36,400	37,492	38,617	39,775	40,969	42,198
Transfers (Capital, Reserve and Other)	<u>(260,089)</u>	<u>852,964</u>	<u>31,184</u>	<u>32,120</u>	<u>33,083</u>	<u>34,076</u>	<u>35,098</u>	<u>36,151</u>
TOTAL EXPENDITURES	\$ 1,143,751	\$ 2,612,449	\$ 2,172,319	\$ 2,237,489	\$ 2,304,613	\$ 2,373,752	\$ 2,444,964	\$ 2,518,313
Excess Revenues over Expenditures	\$ 650,908	\$ (161,459)	\$ (66,604)	\$ (64,496)	\$ (61,779)	\$ (58,402)	\$ (54,311)	\$ (49,445)
RESTRICTED NONSTATE								
REVENUES								
Grants and Contracts	462,562	1,126,621						
Other Income	579,267	429,842						
Donations	<u>1,995,449</u>	<u>2,010,130</u>						
TOTAL REVENUES	\$ 3,037,278	\$ 3,566,593						
EXPENDITURES								
Salaries and Benefits	\$ 1,139,278	\$ 1,112,474						
Program Expenses	1,250,707	1,031,867						
Financial Aid	1,003,990	1,075,277						
Transfers (Capital, Reserve and Other)	<u>159,686</u>	<u>(861,066)</u>						
TOTAL EXPENDITURES	\$ 3,553,661	\$ 2,358,552						
Excess Revenues over Expenditures	\$ (516,383)	\$ 1,208,041						

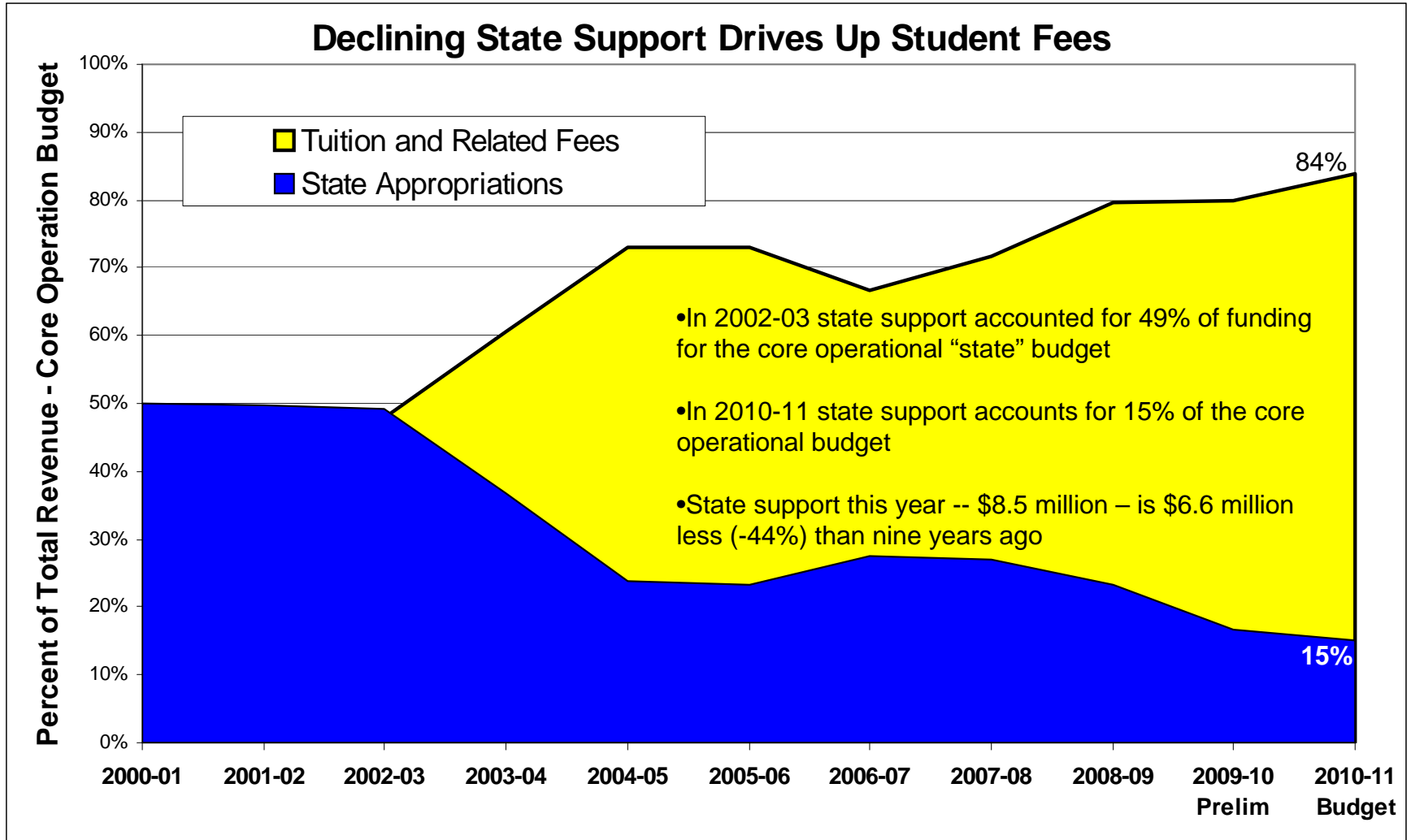
Five-Year Budget Plan



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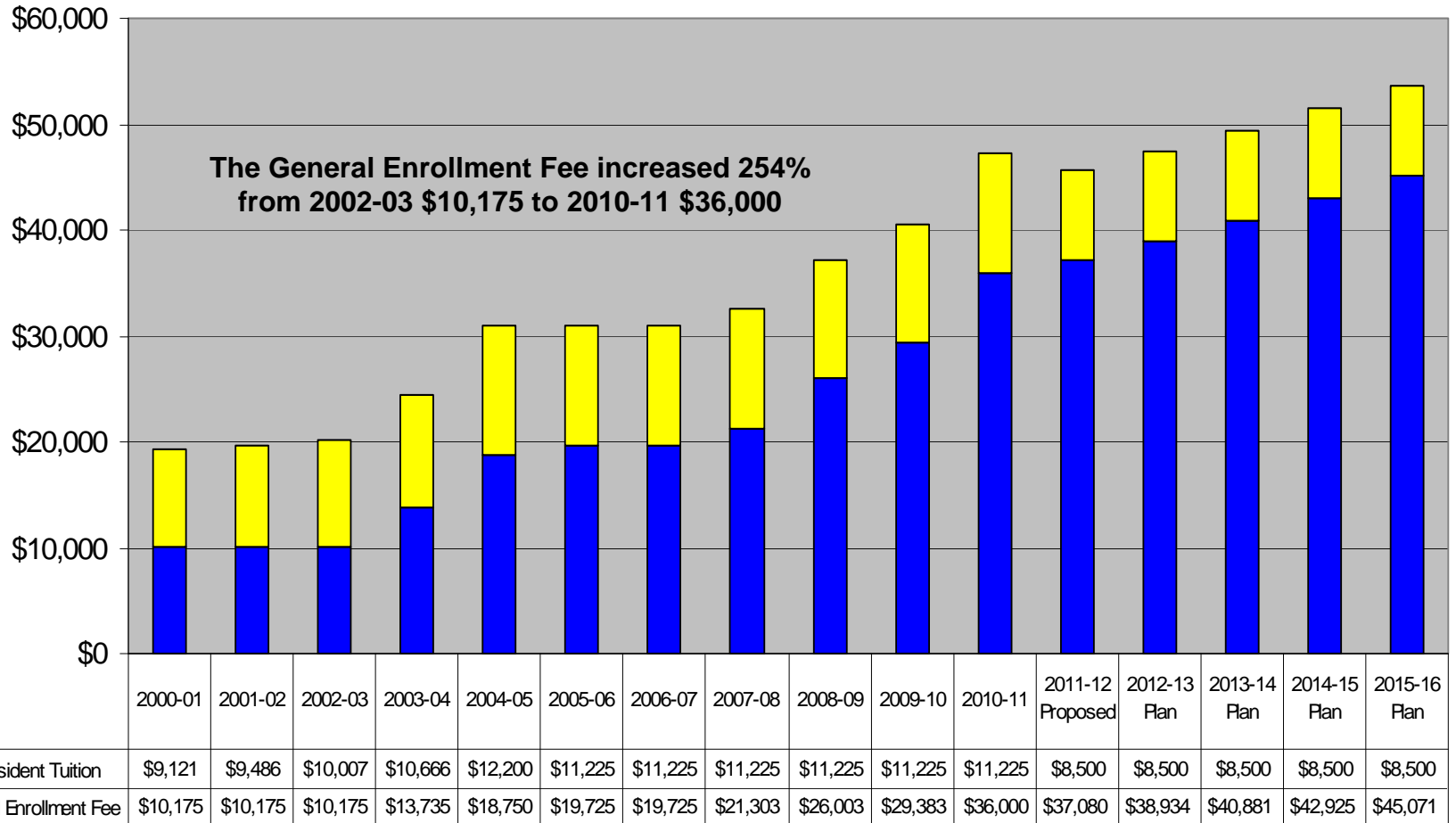


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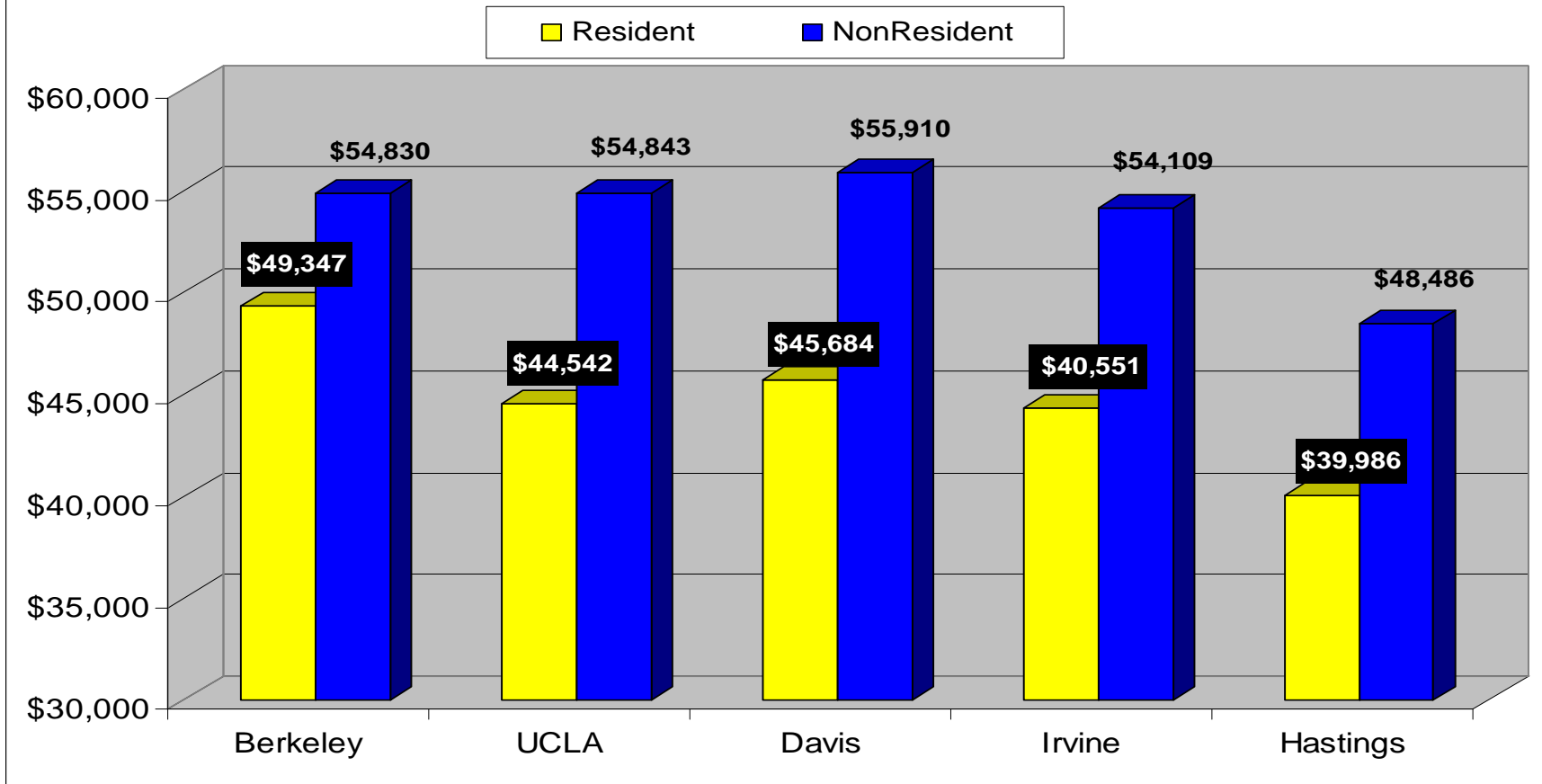
Five-Year Budget Plan

Annual Student Fees



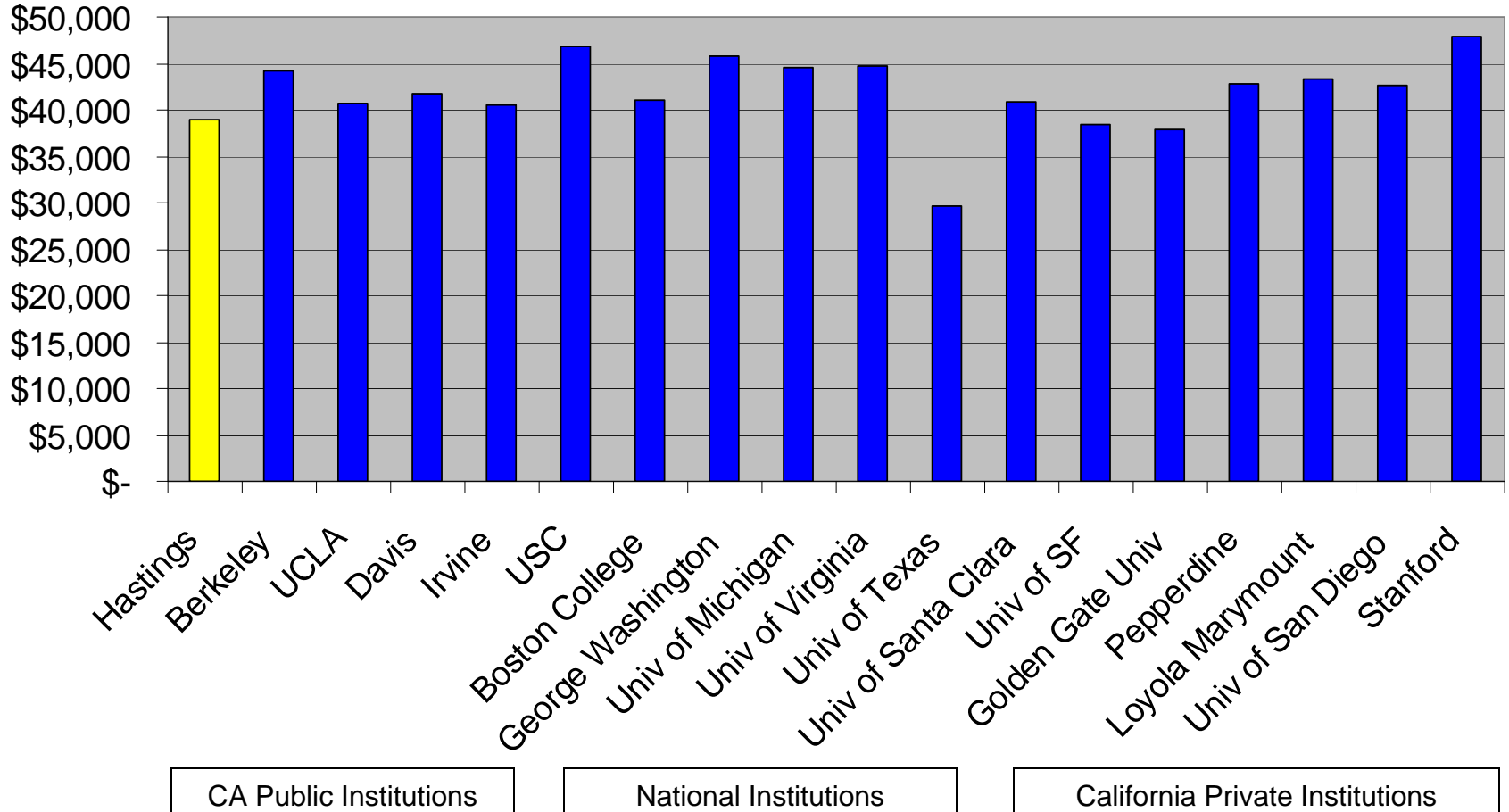
Five-Year Budget Plan

Total Fees Proposed 2011-12 & Revised UC Fee Structure (Nov-09)



Five-Year Budget Plan

**2010-11 Student Fee Benchmark Comparisons
Resident Students**



Five-Year Budget Plan

Major Revenue Planning Assumptions

- Annual General Enrollment Fee Increases
- Enrollment: 385 JD admits/year, 25 LL.M.-International

	Enrollment Fee	% Change	FTE Enrollment:	
			JD	LLM
2011-12	\$37,080	3%	1211	25
2012-13	\$38,934	5%	1127	25
2013-14	\$40,881	5%	1122	25
2014-15	\$42,925	5%	1122	25
2015-16	\$45,071	5%	1122	25

Five-Year Budget Plan

Major Expense Planning Assumptions

- Student Financial Aid increased with 33% of incremental fee revenues
- No employee salary increases until 2011-12, 2% Pool
 - 4% Salary Pool each year 2012-13 through 2015-16
- New faculty positions until 2011-12, 2 new FTE
 - 4 new FTE each year 2012-13 through 2015-16
- Annual Cost Growth and Inflation
 - Benefits 5%, Operating Expenses 3.5%
- UC Retirement Plan contributions restart 4/15/2010

UCRP	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
Employer Share	4%	4%	6%	8%	10%	12%	12%
Estimated Cost	\$176,958	\$932,542	\$1,416,410	\$2,019,388	\$2,690,101	\$3,438,236	\$3,659,995

Five-Year Budget Plan

2011-12 Contingency Planning

Elimination of State Operating Support (-\$8.5 million)

- Increase Enrollment
 - net revenue/JD student \$24,844 (with a 33% return to aid)
 - net/LL.M. student \$32,960 (with a 20% return to aid)
- Increase Student Fees
 - 10% increase nets \$2,484/JD student
- Reduce Core Operating Costs
- Implement Other Revenue Enhancements
 - Summer Programs
 - Evening Programs
 - Auxiliary Enterprises
 - Private Fundraising and Foundation Support